

Olivier Lefebvre

Contacts

- e-mail: ol2ef@icloud.com
- Mobile Phone: +32 475 28 76 42
- Address:
Chaussée de Tervuren, 111
B – 1160 Brussels, Belgium



Strategy - Governance - Sustainability

Broad experience in Corporates (Private and Public), Government, NGOs

Current Mandates

- Co-Founder of **Perma-Projects**, (2019 -...) (a new structure to support young entrepreneurs starting permaculture and agroecologic projects in local communities) www.permaprojects.be
- Chairman of the Board of **Climact**, SA (2007 - ...). (Advisors on carbon footprint reduction to Governments and Corporations)
- Independent Board Member of **Ginkgo Funds** (2011-...) (Brown fields investments and urban redevelopment)
- Independent Board Member of **Bank of New York Mellon, European Bank** (Global Custody) (2009 - ... Chairman of the Board since April 2015)
- Member of the Board of **Plan International Belgium** (NGO-Childrens rights) (2009 - ...) and Member of the Nomination and Governance Committee of the Member Assembly at Global level.

Education

- Doctor (PhD) in Economics (1990) – University of Louvain-la-Neuve (UCL)
- Master of Business Administration (1984) - Cornell University, New York
- Master in Economics (1981). University of Louvain-la-Neuve

Previous experience

- Interim CEO of Xylowatt, SA (Wood and waste gasification) (2012 – 2016) : Transformation management, repositioning, industrial partnerships.
- September 2000 – September 2007: Member of the Managing Board of Euronext, NV. Major responsibilities and achievements:
 - Was one of founders of Euronext, first cross-border exchange,
 - Legal and Regulation: Completion of a unique cross border regulatory model (5 jurisdictions);
 - Information Technology (until March 04): Migration and rationalisation of the IT means;
 - Post Trade Services (from March 04): managing strategic relations with LCH.Clearnet and Euroclear.
 - Euronext-Brussels: drastic restructuring after merger to deliver cost synergies and refocus organisation on new objectives.
- May 1999 to September 2000: CEO of Brussels Exchanges, SA-NV
Major achievements:

- Full integration of the Bourse, the Derivative Market (Belfox), the Clearing House and the Central Depository.
 - Demutualisation of the Exchange.
 - Merger of the central counterparties for cash and derivatives (BXS-Clearing);
- January 1996 to April 1999: CEO of Brussels Stock Exchange
Major achievements
 - IT modernisation & agreement with Parisbourse. (Creation of Euronext, srl)
 - International agreements (Benelux, Euro.NM, European Alliance)
 - Takeover of Antwerp Stock Exchange (1997)
 - Initiated the first Belgian Commission of Corporate Governance (1998)
 - April 1990 - January 1996: Cabinet of Minister of Finance (Mr Ph. Maystadt)
Appointed Chief of Cabinet in September 1993. Played a driver role in the following major reforms :
 - Modernisation of the Belgian financial markets & Government debt management
 - Reform of the Treasury bills and Bonds markets (OLOs)
 - Creation of a markets for CPs and CDs
 - Improvement of borrowing techniques and development of new products with the Treasury, generating major savings on fees and interests for the tax payer
 - Legal framework for securitisation
 - Implementation of the first Investment Services Directive and reform of the Exchange
 - Others
 - Major involvement in the drafting of the EMU Convergence Programme of Belgium (1992), its implementation and the follow-up
 - Advised Minister Maystadt on monetary affairs, also during the ERM crisis (Summer 1993) when he chaired the Ecofin
 - February 1988 - March 1990 : Economist with the Generale Bank (now BNP-Paribas Fortis Bank)
 - 1981-1987 : Business Cycle Analyst at the Institut de Recherches Economiques (IRES) of the University of Louvain

Other and previous positions

- Board Member of Société Régionale d'Investissement de Wallonie (SRIW) (2009 - 2018 (Public Regional Development Agency)
- Independent Board Member of DAM (now Candriam) (2009-2013)
- Independent Board Member of OPTION, NV (Euronext Listed) (2008-2015)
- Member of the High Level Committee for a new Financial Architecture (Lamfalussy Committee) (Brussels 2008-2009)
- Member of the CESR Market Participants Consultative Panel (Paris 2007- 2009)
- Chairman of the Board of CIK (now Euroclear Belgium) (1999-2005)
- Member of the Supervisory Board of Atos-Euronext, sa (Paris, 2000-2004)
- Member of the Board of LCH.Clearnet Group Ltd (London, 2004-2007)
- Member of the Supervisory Board of MTS, Spa (Rome, 2006-2007)
- Member of the Board of the Federation of European Securities Exchanges (2005-2007)
- Founding Member of the Belgian Corporate Governance Committee (2003-2007)
- Invited Professor at the Economic School of Louvain UCL and UNamur



October 15th, 2021

Dear Madam, dear Sir,

I hereby, would like to express my strong interest to serve Agroecology Europe as Board Member.

My first contribution to Agroecology Europe was last year as co-author of the Position Paper on the reform of the CAP, and I believe I can contribute further to the association with my economic focus. Indeed, I am convinced that the microeconomic viability of agroecology is a key selling point and that the macroeconomic dimension of the agri-food sector is an essential analytical component of the policy debate.

I also believe that my long experience in the private and public sectors but also as board member in very diverse types of organizations could bring useful thoughts to the association.

The challenges we are faced with, from climate to biodiversity, from farmers demography to the impact of bad food on public health, give us a sense of urgency to implement new policies and approaches. The Green Deal and the F2F initiatives, together with regulatory and stakeholder pressures on industry provide hopefully a more favorable context.

I am available for questions or interviews if needed. Please find my CV attached.

Best regards

Olivier Lefebvre

PERMA-PROJECTS, srl
Chaussée de Tervuren 111
1160 Bruxelles

TVA: BE 0721.491.542
www.permaprojects.be